



THE CATTLE FRONTIER AND CRITICAL DEFORESTATION

In 2007, just 36 municipalities³⁵⁴ representing 18%³⁵⁵ of the area of the Amazon rainforest biome accounted for 42% of annual deforested area.³⁵⁶ Of the 36 municipalities, 19 are located in Mato Grosso and 12 in Pará.³⁵⁷

Given this high level of deforestation and the general disarray of land titling in the Amazon region, in January 2008 the Ministry of Environment banned authorities from granting permits for deforestation to unregistered ranches within these 'embargoed' municipalities. 358 Despite this intervention, embargoed municipalities have seen little if any fall in the rate of deforestation. 359

Government trade data³⁶⁰ indicate that those municipalities embargoed in 2008 are significant supply areas to the slaughterhouses of the three major beef exporters:

- Bertin's slaughterhouse in Água Boa (MT) is supplied with cattle from ranches in the embargoed municipalities of Confresa, Gaúcha do Norte, Querência, São Félix do Araguaia and Vila Rica.
- Bertin's slaughterhouse in Marabá (PA) is supplied with cattle from ranches in the embargoed municipalities of Altamira and Novo Repartimento.
- Bertin's slaughterhouse in Tucumã (PA) is supplied with cattle from ranches in the embargoed municipality of São Félix do Xingu.
- JBS' slaughterhouse in Barra do Garças (MT) is supplied with cattle from ranches in the embargoed municipalities of Confresa, Querência, São Félix do Araguaia and Vila Rica.
- JBS' slaughterhouse in Cáceres (MT) is supplied with cattle from ranches in the embargoed municipalities of Brasnorte and Juína.
- Marfrig's slaughterhouse in Paránatinga (MT) is supplied with cattle from Gaúcha do Norte, Querência, Nova Ubiratã, São Félix do Araguaia and Vila Rica.
- Marfrig's slaughterhouse in Tangará da Serra (MT) is supplied with cattle from ranches in the embargoed municipalities of Aripuanã, Brasnorte, Cotriguaçu, Juína, Juara, Marcelândia, Nova Maringá, Nova Ubiratã and Porto dos Gaúchos.

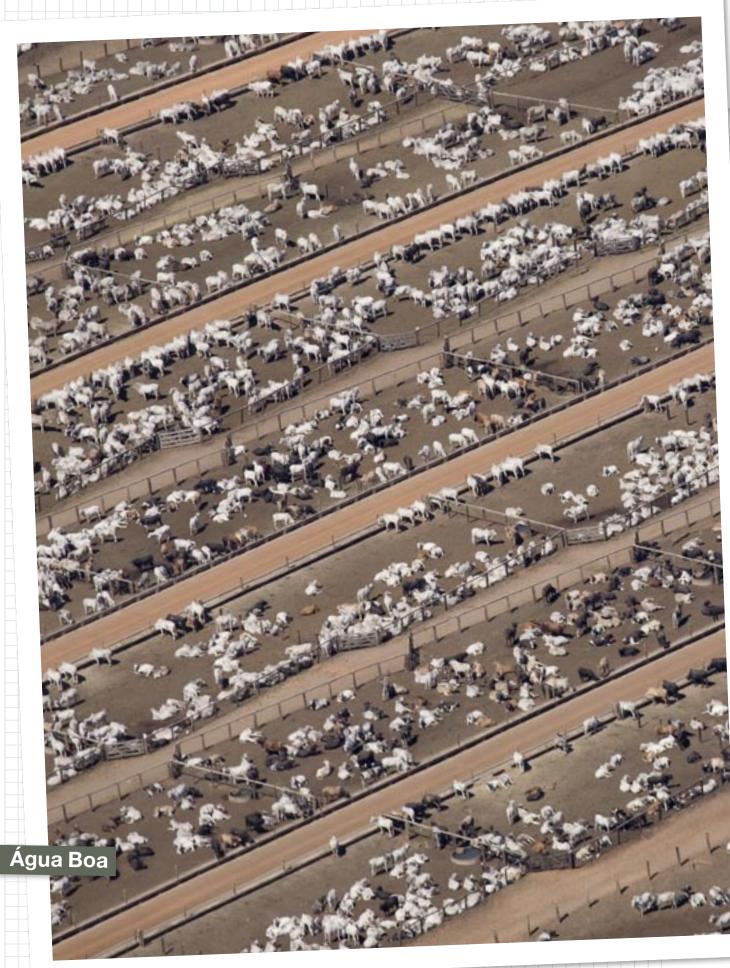
In February 2009, the Minister of Environment Carlos Minc revealed that, despite the 'embargo', 14 of these municipalities had seen no decrease in rates of deforestation in 2008.³⁶¹ Greenpeace analysis of satellite data and figures provided by the National Institute of Space Research (INPE) shows that twelve of these areas are in Mato Grosso and two in Pará.³⁶²

Despite a small reduction in its deforestation rate, São Félix do Xingu (PA), the main supply municipality to Bertin's Tucumã facility, remained the municipality with the largest area of deforestation in 2008: some 76,300 hectares.³⁶³

According to a March 2009 Ministry of Environment decree, ³⁶⁴ seven additional municipalities will be added to the embargo because of their deforestation rates. ³⁶⁵ Of these, five are in Pará and one in Mato Grosso. This new list includes municipalities with ranches that are major suppliers to Bertin's Marabá slaughterhouse.

Government trade data indicate that those municipalities embargoed in 2009 are significant supply areas to a major beef exporter: 366

 Bertin's slaughterhouse in Marabá (PA) is supplied with cattle from ranches in the embargoed municipalities of Itupiranga, Marabá and Pacajá.

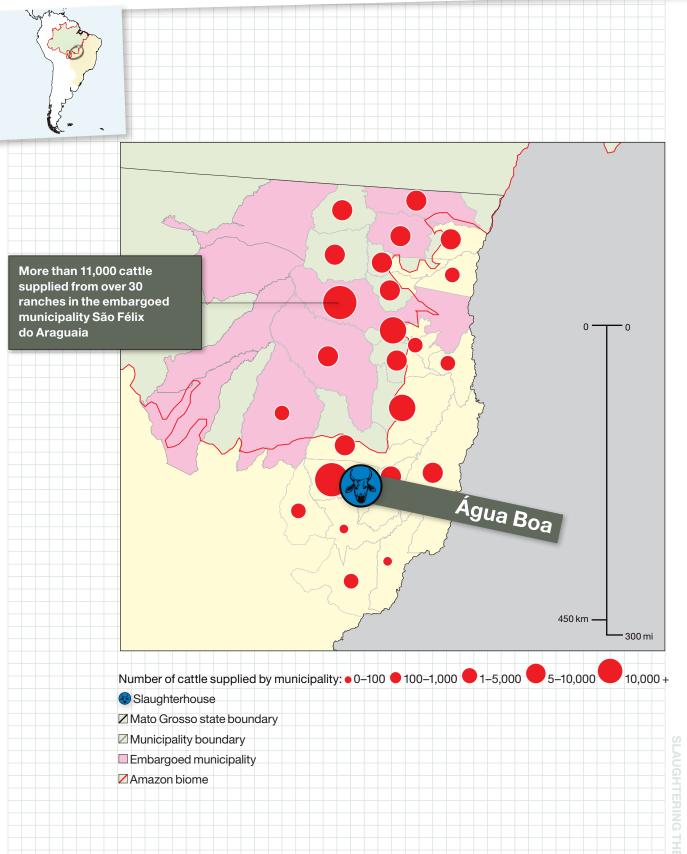


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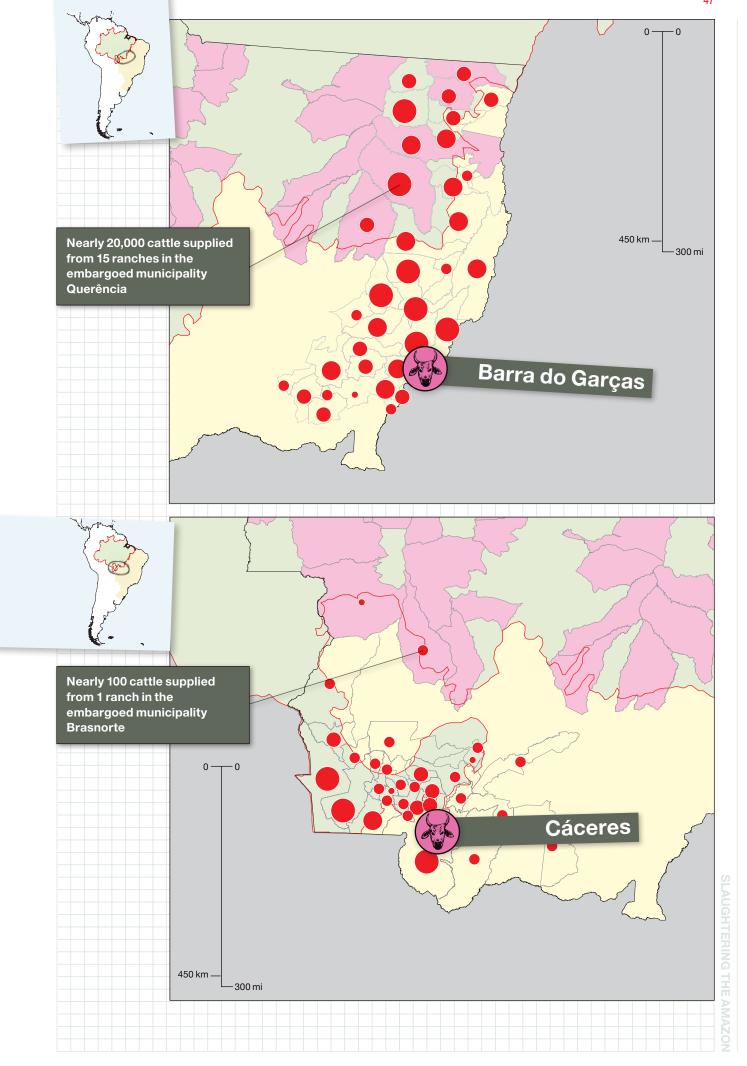
GHTERING THE A



CATTLE SUPPLY AREA IN MATO GROSSO



CATTLE SUPPLY AREAS IN MATO GROSSO 450 km Over 43,000 cattle supplied 300 mi from nearly 100 ranches in the municipality Vila Bela da Araputanga Santíssima Trindade Number of cattle supplied by municipality: ● 0–100 ● 100–1,000 ● 1–5,000 5–10,000 Slaughterhouse ✓ Mato Grosso state boundary Municipality boundary ■ Embargoed municipality Amazon biome







CATTLE SUPPLY AREAS IN MATO GROSSO

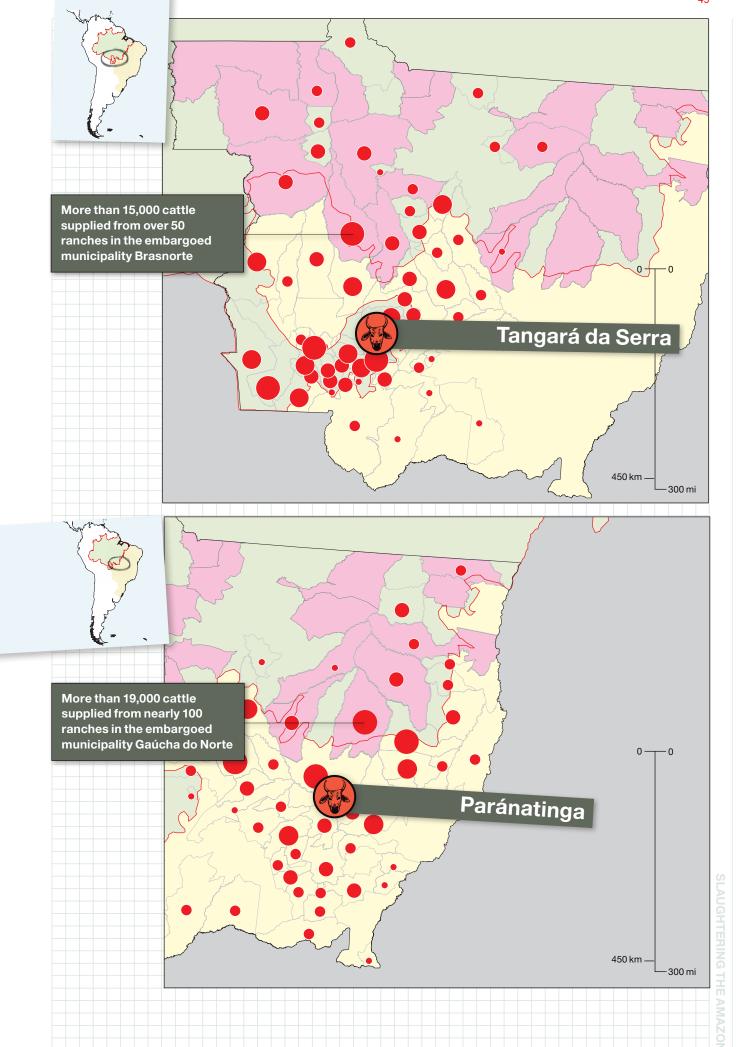


Number of cattle supplied by municipality: ● 0–100 ● 100–1,000 ● 1–5,000 ● 5–10,000 ● 10,000 - € Slaughterhouse

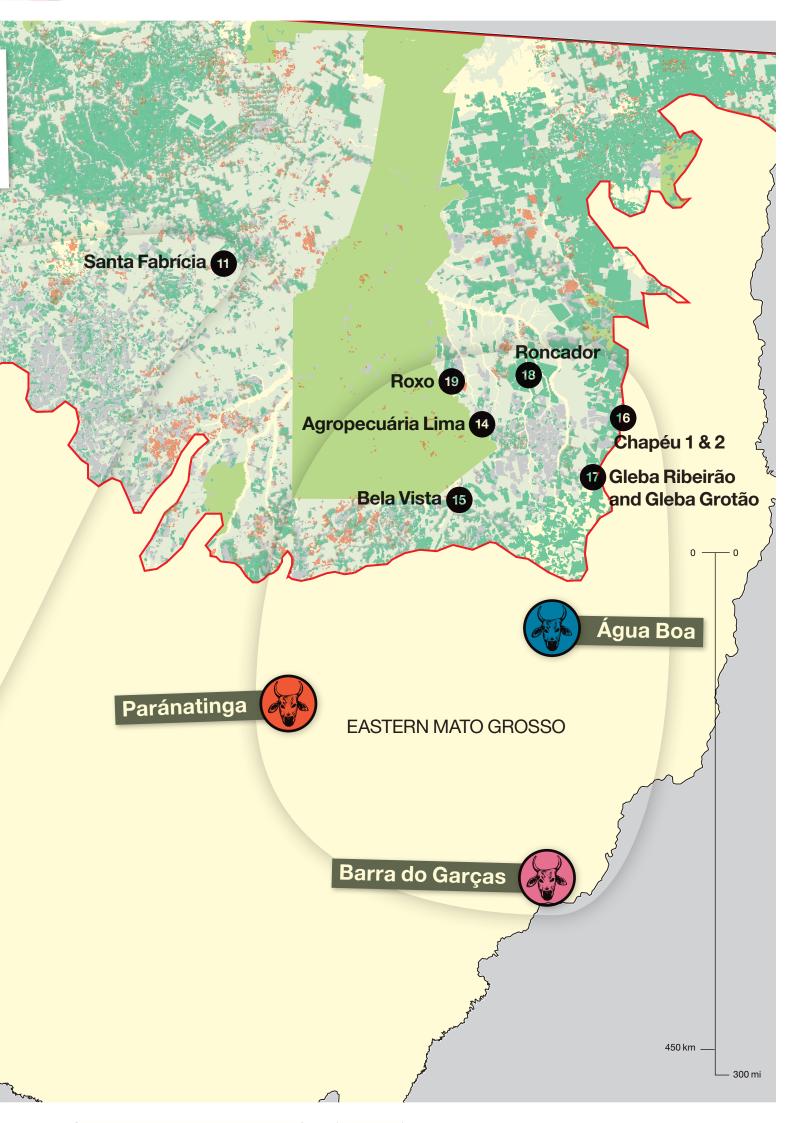
✓ Mato Grosso state boundary

Embargoed municipality

✓ Amazon biome



FIFIED RANCHES SUPPLYING BERTIN, JBS OR MARFRIG SLAUGHTERHOUSES IN MATO GROSSO 12 São Judas Tadeu **WESTERN MATO GROSSO** Tangará da Serra Brinco de Ouro 2 13 Santa Maria do Guaporé 9 Paturi Santa Amália do Tangará 10 4 Eunice **Entre** Rios Jauquara **Austrália** Jacutinga 6 Araputanga Cáceres ■ Ranches ■ Bertin ■ Marfrig ■ JBS ☐ Pasture on deforestation to 2006 ☐ Other deforestation to 2006 ☐ Deforestation since 2006 ☐ Protected areas* ☐ Mato Grosso state boundary ☐ Amazon biome ☐ Forest *Indigenous lands and Conservation areas





THE SATELLITE VIEW: IDENTIFIED RANCHES SUPPLYING JBS OR MARFRIG SLAUGHTERHOUSES IN WESTERN MATO GROSSO



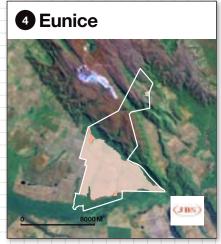
- to 2000

- Lake
- Ranch boundary
- Forest







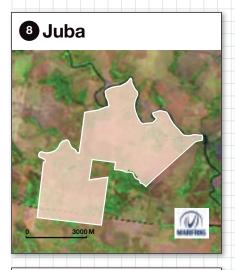


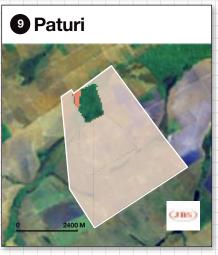




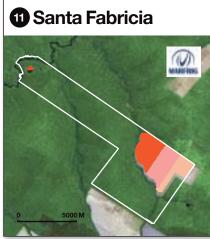


	Farm name	Farm owner	Location in	Size of farm	Deforestation	Supplying slaugherhouse	Identified
			Mato Grosso	(hectares)	class (% of farm)	(Group / location)	trade Jan-Aug 2008 (Head of cattle)
1	Australia	Braulino Basílio Maia Filho	Vila Bela da Santíssima Trindade	2,448	90-100	JBS, Araputanga	1,620
						Marfrig, Tangará da Serra	255
2	Brinco de Ouro	Sidney Gasques Bordoni	Vila Bela da Santíssima Trindade	2,741	50-60	JBS, Araputanga	2,056
3	Entre Rios	Manoel Jorge Ribeiro	Rio Branco	757	90-100	Marfrig, Tangará da Serra	832
4	Eunice	Donato Lemos Beraldo	Vila Bela da Santíssima Trindade	7,570	50-60	JBS, Araputanga	3,605
5	GM	Manoel Jorge Ribeiro	Lambari d'Oeste	757	90-100	JBS, Araputanga	72
						Marfrig, Tangará da Serra	339
6	Jacutinga	Fernanda Aufiero	Figueirópolis d'Oeste	2,532	90-100	JBS, Araputanga	1,377
						Marfrig, Tangará da Serra	442
7	Jauquara	Rene Barbour	Barra do Bugres	1,236	90-100	Marfrig, Tangará da Serra	2,240
8	Juba	Manoel Jorge Ribeiro	Rio Branco	1,560	90-100	Marfrig, Tangará da Serra	357
9	Paturi	José Reis Pereira Filho	Vila Bela da Santíssima Trindade	1,731	90-100	JBS, Araputanga	3,410
10	Santa Amália do Tangará	Renato Junqueira Meirelles	Tangará da Serra	8,466	90-100	JBS, Araputanga	180
						Marfrig, Tangará da Serra	1,572
11	Santa Fabricia	Waldir Martinez Rossi	Marcelândia	6,316	10-20	Marfrig, Tangará da Serra	648
12	São Judas Tadeu	Naur Celestino Tedeschi	Brasnorte	10,000	20-30	Marfrig, Tangará da Serra	119
13	Santa Maria do Guaporé	Sidney Gasques Bordoni	Vila Bela da Santíssima Trindade	3,204	60-70	JBS, Araputanga	636





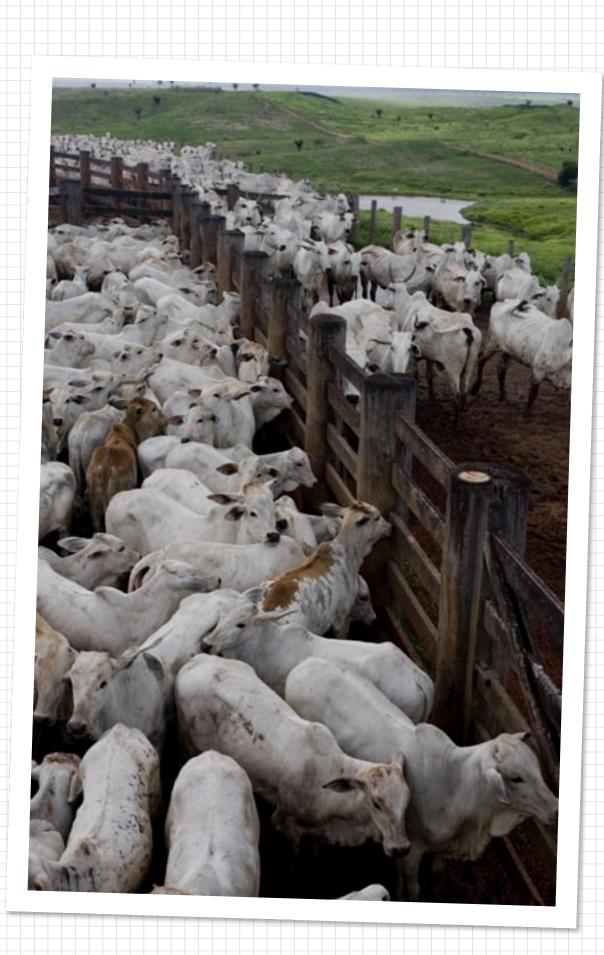








SLAUGHTERING THE AMAZO



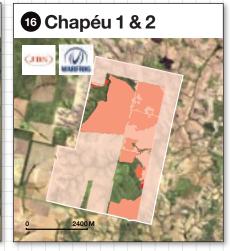


IDENTIFIED RANCHES SUPPLYING JBS OR MARFRIG SLAUGHTERHOUSES IN EASTERN MATO GROSSO

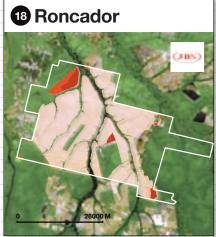
Deforestation ☐ to 2000 ☐ 2001 ☐ 2002 ☐ 2003 ☐ 2004 ☐ 2005 ☐ 2006 ☐ 2007 ☐ 2008 ☐ Lake ☐ Ranch boundary ☐ Forest











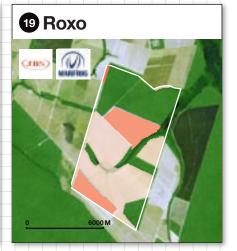


TABLE: TITLE TABLE 5: ANALYSIS OF DEFORESTATION ON IDENTIFIED RANCHES IN EASTERN MATO GROSSO							
	Farm name	Farm owner	Location in Mato Grosso	Size of farm (hectares)	Deforestation class (% of farm)	Supplying slaugherhouse (Group / location)	Identified trade Jan-Aug 2008 (Head of cattle)
14	Agropecuária Lima	Antônio Roberto de Lima	Querência	2,982	80-90	JBS, Barra do Garcas	195
						Bertin, Agua Boa	71
15	Bela Vista	Aldo Pedreschi	Canarana	1,278	80-90	Marfrig, Paránatinga	136
16	Chapéu I & II	Milton Vilela de Carvalho	Bom Jesus do Araguaia / Ribeirao Cascalheira	17,091	80-90	JBS, Barra do Garcas	2,174
						Independencia, Nova Xavantina	2,338
						Marfrig, Paránatinga	17
17	Gleba Ribeirão	Luciana Selmi	Ribeirão Cascalheira	1,694	40-50	JBS, Barra do Garcas	442
						Marfrig, Paránatinga	255
18	Roncador	Agropecuária Roncador	Querência	149,095	50-60	JBS, Barra do Garcas	15,708
						Independencia, Nova Xavantina	54
19	Roxo	Adecréscio Pedro de Aguiar	Querência	6,140	60-70	JBS, Barra do Garcas	168
						Marfrig, Paránatinga	1,801

SLAUGHTERING THE AMAZON





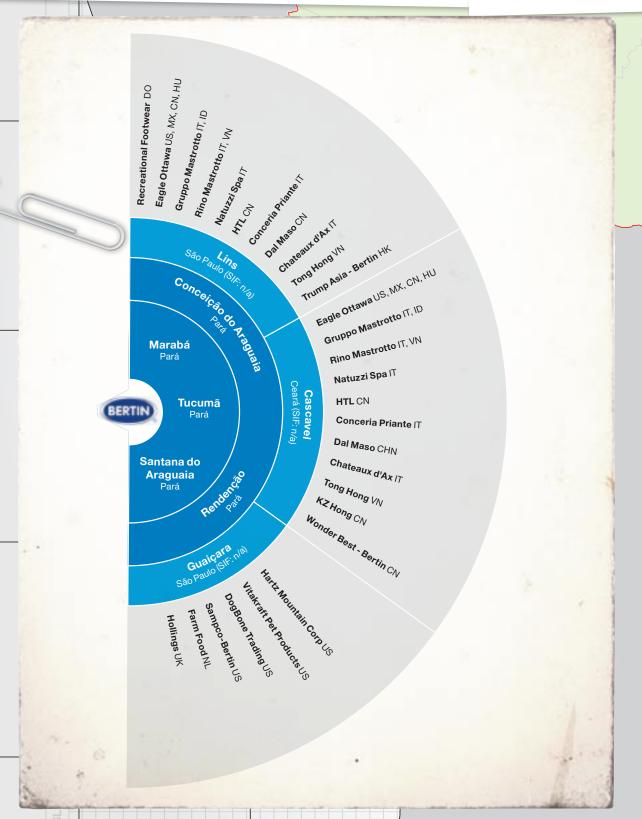


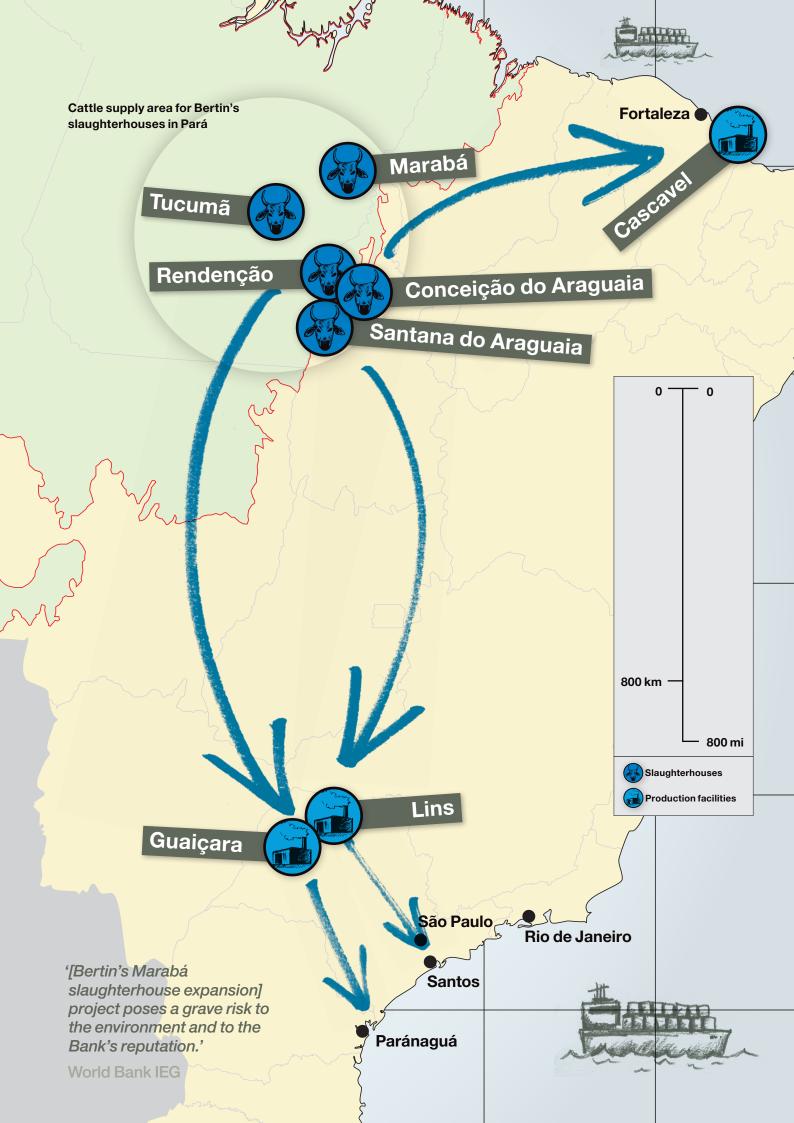
BERTIN LINKS CATTLE RANCHES IN THE AMAZON TO LEATHER USERS AROUND THE WORLD

Bertin's major export-orientated facilities for leather are in Lins (SP) and the Bracol tannery in Cascavel (CE).

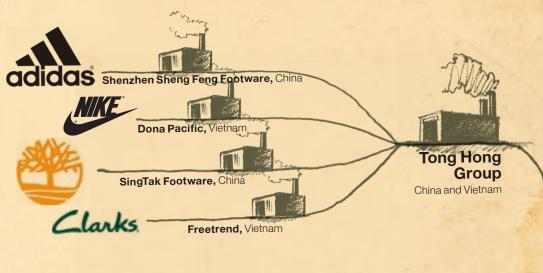
In 2008, suppliers of leather to these facilities included Bertin's Rendenção (PA) and Conceição do Araguaia (PA) tanneries. Hides for these facilities include supplies from Bertin's Pará slaughterhouses at Marabá (PA), Santana do Araguaia (PA), and Tucumã (PA).

Bertin's Água Boa (MT) unit also supplies Bertin's dog chew facility in Guaiçara (SP).













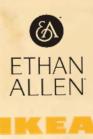




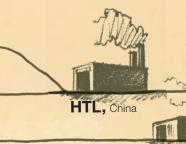
Eagle Ottawa
USA, China, Mexico and Hungary











Natuzzi, Italy

LEATHER IS A HIGH VALUE COMMODITY

Leather is one of the most widely traded and universally used commodities in the world.

According to the UN Food and Agriculture Organisation (FAO), the average annual value of international trade in leather during 2004-2006 was \$23.7 billion.³⁶⁷

This makes the total formal value of the leather trade on a par with the value of the trade in red meat (\$24 billion) and approaching double the value of the sugar trade (\$12.3 billion). 368

The sector has seen dramatic growth. Between the late 1980s and 2006, trade in tanned leather expanded by nearly four times (7.5% year-on-year). 369

TABLE 6: 2008 EXPORTS OF BOVINE LEATHER FROM BRAZIL, TOP DESTINATIONS BY VALUE						
	tonnes	%	Value in million \$	%		
Italy	85,088	30	507	27		
China	102,066	35	370	20		
Hong Kong	31,941	11	208	11		
USA	8,292	3	170	9		
Vietnam	13,661	5	89	5		
Others	46,847	16	502	27		
Total	287,895	100	1,846	100		
Source: SECEX (2009) 'ALICE-Web' http://aliceweb.desenvolvimento.gov.br/						

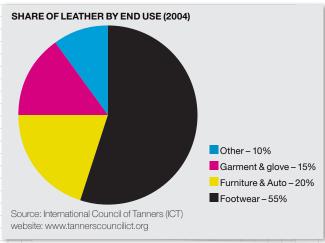
BRAZIL DOMINATES GLOBAL LEATHER PRODUCTION

According to FAO estimates, in 2007 Brazil was the biggest producer of hides from cattle in the world. The World, Brazil is the largest exporter of tanned hides in the world, each accounting for 15% of global exports by volume in 2006. The Unlike China (which imports significant quantities of raw or semi-tanned hides from Brazil for further treatment and re-export) Brazilian exports originate from cattle raised in Brazil itself.

Over 80% of leather exported from Brazil in 2008 went to China/Hong Kong, Vietnam or Italy.³⁷³

The Brazilian leather industry's total export revenue in 2008 was \$1.9 billion³⁷⁴ from some 24,800,000 hides,³⁷⁵ compared to total beef export revenue of \$5.1 billion.³⁷⁶

Accounting for 17% of the Brazilian export share, 377 Bertin is a top player in the Brazilian and global leather sector. Processing its own and third-party hides, Bertin has been rapidly expanding its domination of the leather sector through joint ventures, alliances and acquisitions. Strategic markets and key companies include the car industry, the pet toy sector, the Italian fashion and upholstery sector and the Far East shoe production hub.







SHOE PRODUCTION IS THE SINGLE LARGEST USE OF LEATHER:



CHINA PRODUCES 60% OF THE WORLD'S SHOES

Most of the output from tanneries is light leather. About half of this is estimated to go to shoe production. The remainder goes to diverse uses, including clothing, furniture and vehicle upholstery, and travel goods including handbags.³⁷⁸

According to the FAO, the average annual value of international trade in footwear with leather uppers during 2004-2006, was \$34.5 billion.³⁷⁹

According to market reports, in 2006, a total of 14.8 billion pairs of shoes were manufactured globally.³⁸⁰ FAO data suggest that about one-third of production is shoes with leather uppers.³⁸¹

Adidas claims to use 14 million m² of leather annually³⁸² – which translates roughly to 10,000-15,000 tonnes³⁸³ or 0.2 to 0.3% of all leather traded internationally in 2006.³⁸⁴ Some 95% of Adidas leather comes from ten tanneries, 85% from South America.³⁸⁵

CHINA - A HUB FOR SHOE PRODUCTION

The Far East has become the world's most important exporting region thanks to its processing and manufacturing base. The region produced 13.5 billion pairs of shoes in 2006, over 90% of the world's total and its market share continues to grow. 387

China is the world's largest producer and exporter of shoes, producing nearly 60% of the world's total output in 2006;³⁸⁸ 80% of what it produces is exported.³⁸⁹

Brazil is the single largest exporter (by value) of wet-blue leather to China (including Hong Kong), accounting for nearly a quarter of all imports. ³⁹⁰ Further processing of wet-blue leather – a cheap feedstock –takes place in tanneries in mainland China.







FURNITURE AND VEHICLE UPHOLSTERY IS THE SECOND LARGEST USE OF LEATHER:

USA – SITTING IN LUXURY

The global automobile industry consumes considerable amounts of leather.

Production of leather interiors is outsourced to leather processors such as US-based Eagle Ottawa, which claims to be the world's largest supplier of premium leather for the automobile industry and to supply 'more than 100 current vehicle models'. 391

Eagle Ottawa accounts for 20% of all leather used globally for vehicle upholstery. In 2007, Eagle Ottawa supplied leather for more than 600,000 production vehicles. In 2008, Eagle Ottawa supplied leather for more than 800,000 vehicles, despite the economic downturn in the car sector. In 2008, Eagle Ottawa supplied leather for more than 800,000 vehicles, despite the economic downturn in the car sector.

According to Nathan Mullinix, Vice President, Global Research and Development, Eagle Ottawa, just 2% of all hides are suitable for vehicle leather upholstery; of that, less than a third are suitable for producing premium leather products.³⁹⁴

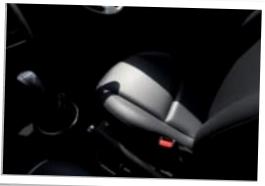
Eagle Ottawa has important production facilities around the world.³⁹⁵

In the USA, Eagle Ottawa supplied leather for the Chevrolet Malibu, Car of the Year 2008, as well as for the runners up, the Cadillac CTS and the Honda Accord. See Eagle Ottawa also supplied leather to the Truck of the Year, Toyota Tundra (sport utility vehicle), the Chevrolet Tahoe Hybrid (2008 Green Car of the Year at the LA Auto Show), the BMW 3-series (2008 10 Best Cars) and the Lexus IS-F (Forbes Autos.com, Top 10 Hottest Sedans of 2008).

In Germany, Eagle Ottawa supplied leather for the Audi A6, BMW 3 & 5 series, Mercedes E- and M-class and the VW Beetle. 398

Bertin is an exclusive supplier to Eagle Ottawa,³⁹⁹ which absorbs 30% of Bertin's leather exports.⁴⁰⁰









'MADE IN ITALY' HANDBAGS ARE THE STAR OF THE ITALIAN LEATHER INDUSTRY



The fashion industry 'is addicted to leather'. 401 Italy is the centre of high-quality leather production for the fashion market. The country mostly imports wet-blue and crust (unfinished) leather, a quarter of which comes from Brazil. 402

Footwear and upholstered furniture consumes over 70% of Italian production of finished leather.⁴⁰³

The biggest export markets for 'Made in Italy' leather goods are the EU, the USA and Japan. 404

The two leading Italian leather processors, Rino Mastrotto Group (RMG) and Gruppo Mastrotto (GM) (RMG and GM are seParáte entities controlled by different siblings in the Mastrotto family), receive regular supplies of leather from Bertin's Lins (SP) and Cascavel (CE) facilities in Brazil.⁴⁰⁵

Gruppo Mastrotto controls 1% of leather worldwide. 406 It provides leather mainly for the furnishing sector (about 75%) and shoemaking (about 20%), the rest is accounted for by the vehicle and leather goods sectors. It exports 80% of production. The majority of production is in Italy as shown by its 2008 turnover: of €510 million (\$699 million), €267 million (\$366 million) was invoiced in Italy.407



FASHION FOOTWEAR

Italy is the world's second-largest leather shoe exporter in terms of value. 408 This stems from the fact that the Italian industry is undisputed leader for the manufacture of luxury and high-fashion shoes with leather uppers. 409

The UK alone imports around £4 billion (\$6 billion) of leather fashion products (mainly shoes) every year. 410

FURNITURE

The Italian industry is world-renowned for its upholstered furniture. In 2007, Italy was the second largest exporter of furniture in the world, after China, exporting \$12.8 billion worth of furniture⁴¹¹ mainly to other European countries, Russia and the USA.⁴¹²

HANDBAGS

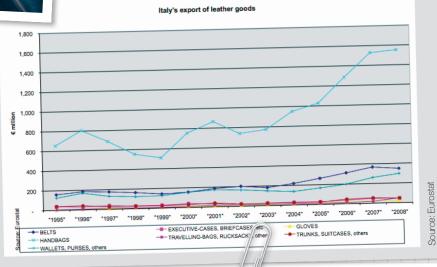
Handbag lines are the star of Italy's leather export industry, both in terms of quantity (44% of units exported) and value (63% of leather trade). 413 The value of real hide purse and handbag exports in 2007 was in the region of €1.44 billion (\$1.97 billion). 414

OUTSOURCING THE 'MADE IN ITALY' BRAND

Italy's output of leather goods in 2008, excluding shoes but including production 'outsourced' abroad, is estimated at €3.9 billion (\$5.3 billion)⁴¹⁵ – output manufactured in Italy itself is estimated at €2.6 billion (\$3.56 billion).⁴¹⁶

Italian firms outsource a great deal of manufacturing to China, which import materials into Hong Kong for subsequent re-export as finished products. 417

Italy imports a significant amount of leather goods from China – 24% in 2008.



SLAUGHTERING THE AMAZON



THE AMAZON GOING TO THE DOGS: THE US MARKET FOR DOG CHEWS

According to the 2007-2008 National Pet Owners Survey, two out of three US households own a pet. 418 Worth \$43 billion in 2008, the US market for pet products is the largest in the world. 419

The market for dog toys in the USA and Europe is estimated to be worth \$1 billion.⁴²⁰

Bertin exports over R\$18 million (\$37m) of dog chews. 421 The USA is the principal market. Bertin is exclusive supplier to Sumito Corporation, 422 which owns Hartz Mountain, one of the leading brands of dog chew in the USA.

'The Italian leather and footwear industry is regarded as the best in the world in terms of technology, craftsmanship, fashion, design and quality. Italy is the second largest exporter of leather and leather products in the world, next to China, with total exports of about \$17 billion (2006).'

K. Abdul Sattar Khan, Assistant Director, Council for Leather Exports 'Fair Report' MICAM Shoe Event, Milan (Italy), 4-7 March 2009

'We never forget though that our core business consists of big groups: from IKEA for furnishings to Peugeot and Audi for cars.'

Gruppo Mastrotto (2008)





GLOBAL BRANDS ARE SILENT PARTNERS TO CRIME

While the Blue Chip companies behind reputable global brands appear to believe that Amazon sources are excluded from their products, 423 Greenpeace investigations expose for the first time how their blind consumption of raw materials fuels deforestation and climate change.

Greenpeace undercover investigations have unpicked the complex global trade in leather products from the IFC-funded, part-Brazilian-government-owned corporation Bertin. Greenpeace has identified hundreds of ranches within the Amazon rainforest supplying cattle to Bertin's slaughterhouses in the Amazon state of Pará. Where Greenpeace was able to obtain mapped boundaries for ranches, satellite

analysis reveals that significant supplies of cattle come from ranches active in recent and illegal deforestation. Trade data also reveal trade with ranches using modern-day slavery. Additionally, one Bertin slaughterhouse receives supplies of cattle from an illegal ranch occupying Indian Lands.

These slaughterhouses then ship beef or hides to company facilities thousands of kilometres away in the south for further processing before export. In a number of cases, additional processing takes place in import countries before the final product reaches the market. In effect, criminal or 'dirty' supplies of leather are 'laundered' through the supply chain to an unwitting global market.











SHOES: NIKE, ADIDAS/REEBOK, TIMBERLAND AND CLARKS (BERTIN)

Globally, shoes consume the lion's share of leather production.⁴²⁴

Much manufacture of shoes and trainers and production of shoe leather is concentrated in China. 425

Greenpeace investigations have found that Tong Hong Group is a key customer of Bertin, via the tanneries KZ Hong in China and Tong Hong in Vietnam. Both KZ Hong in China and Tong Hong in Vietnam bought significant amounts of leather from Bertin (via Bracol, CE) in 2008 (Tong Hong: 682 tonnes; KZ Hong: 680 tonnes). This accounts for approximately 5% of KZ Hong's total leather consumption –Tong Hong's supply is similar, according to company information.

Tong Hong Group tanneries supply several manufacturers working for well-known shoe brands, including Nike, Adidas/Reebok and Clarks.

According to company information:

In Vietnam, Nike shoe manufacturers Chang Sin, Dona Pacific and Tae Kwang source leather from Tong Hong. 428 Tong Hong also supplies Adidas manufacturers Chi Hung JVC Ltd and Hwa Seung Vina. 429 Clarks manufacturer Freetrend also uses leather supplied by Tong Hong. 430

KZ Hong claims to supply Clarks, Adidas/Reebok and Timberland manufacturer ShingTak Footwear and Reebok safety shoe supplier Shenzhen Sheng Feng Footwear.⁴³¹

Bertin lists Clarks as one if its major leather customers. 432



NATUZZI It's how you live

FURNITURE - IKEA, NATUZZI (BERTIN)

HTL International Holdings (China) claims to be one of the world's leading manufacturers of leather sofas. 433 HTL is a considerable importer of Brazilian leather, and a significant customer of Bertin SA in Lins (SP) and other facilities.

IKEA is HTL's third largest customer in the USA, importing over 340 tonnes of furniture in 2008. Ethan Allen (USA) and Leon's (Canada) are the two main HTL customers in North America. $^{\rm 434}$

The Italian-based Natuzzi Group claims to be the world's leading producer of leather sofas and Italy's largest furniture manufacturer. Also Natuzzi exports its furniture to 123 markets on five continents.

Natuzzi has four manufacturing plants in Italy, three in China, one in Brazil and one in Romania. 437

While trading under its own brands such as Natuzzi, Divani&Divani and Italsofa, 438 Natuzzi also supplies IKEA and Macy's. 439

GUCCI



FASHION



FASHION VICTIMS – GUCCI, PRADA, GEOX (BERTIN)

Italy is the centre of high-quality leather production for the fashion market. It mostly imports wet-blue (unfinished) leather, with a large proportion of it coming from Brazil. 440

The two leading Italian leather processors, Rino Mastrotto Group (RMG) and Gruppo Mastrotto (GM), receive regular supplies of leather from Bertin's Lins (SP) and Cascavel (CE) facilities in Brazil. 441

In 2008, company sources confirmed Boss, Geox, Gucci, Hilfiger, Louis Vuitton and Prada as some of Rino Mastrotto's customers;⁴⁴² Geox was also a customer of Gruppo Mastrotto in 2008.

Several models of Prada shoes (men's loafers, ankle boots, slip ons) are made with Gruppo Mastrotto's Rilux calf leather.

Shoeintelligence ranks Geox as the number one footwear brand in Italy and second worldwide in the lifestyle and casual footwear segment in 2007. 444

Geox is one of the most important clients of Gruppo Mastrotto in the shoe sector. Also Rino Mastrotto also figures as a supplier. In 2004, the Mastrotto groups supplied 10% of Geox leather.

CAR INTERIORS







CAR INTERIORS - HONDA, TOYOTA, BMW (BERTIN)

The global automobile industry consumes considerable amounts of leather. Production of leather interiors is outsourced to leather processors such as Eagle Ottawa or the Italian Mastrotto groups.

US-based Eagle Ottawa claims to be the world's largest supplier of premium leather for the automobile industry and to supply 'more than 100 current vehicle models'.⁴⁴⁷ Eagle Ottawa has important production facilities including three in the USA, and one each in Mexico, China, Hungary and Brazil.⁴⁴⁸

GM has a production facility in Indonesia as well as subsidiary Duma Automotive in Italy producing leather automobile interiors. 449 Duma apparently supplies companies including Audi, Lancia, Mercedes, General Motors, Ferrari and Ford. 450

RM has production facilities in Italy and Vietnam. RM supplies leather for manufacturers including General Motors/Opel and Volvo, according to 2005 company information. 451

Brazilian export data and US customs import data confirm the link between all of these production facilities and Bertin's principal export leather divisions in Lins (SP) and Cascavel (CE). 452 Bertin is an 'exclusive supplier' to Eagle Ottawa, 453 which buys 30% of Bertin's leather exports. 454

DOG CHEWS



HARTZ (BERTIN)

Bertin is Brazil's leading producer of dog chews from its facility in Lins (SP).

Bertin's Água Boa (MT) unit also supplies Bertin's dog chew facility in Guaiçara (SP).

Bertin is exclusive supplier to Hartz Mountain, one of the leading brands of dog chew in the USA. $^{\rm 455}$

